

Gatineau River Yacht Club

Annual Report

1993

Board of Directors

Commodore	John Pomeroy
Vice Commodore	Paul Harvey
Fleet Captain	Hamish McIntosh
Rear Commodore	Paul Fydenchuk
Treasurer	Michel Gravel
Secretary	Warren Major
Club Manager	Jeremy Dolgin

Crews

Clubhouse Crew Chief	Henry Sano
Harbour Crew Chief	Bob Willson
Island Crew Chief	Malcolm McHattie
Junior Programme Crew Chief	Janet Millen
Masthead Editor Publicity Crew Chief	Evelyn Ironside

COMMODORE'S REPORT

Well, another season has come and gone, as I write this report the water surrounding the club is rather hard and glistening.

1994 was indeed a busy year, the Board Of Directors worked very hard at their respective tasks. You'll be reading more about them in upcoming articles.

We saw some rather large changes on our beloved river and at the Club.

On the River, as you may have read in the my article in the last Masthead, the change is that there are no more logs on the river. I stated in the report that the Boom Company would be taking down the Chelsea Station next season, this has already happened so there will be no more logging activity on the river. We have already seen an increase in the amount of motorboat traffic on the river. The Board is actively working on getting the Chelsea and Cantley municipalities to pass legislation on somehow restricting water traffic. We now have an "in" with Club member Peter Guy who has been elected a member of the Chelsea Municipal Council.

The largest change in the Club is that we are bursting at the seams with a full membership log. This was reported last year but thanks to Club Secretary Warren Major's unending work sorting out applications and shuffling members into different categories, more room was made, and we still have a waiting list! Thanks Warren (and his family for putting up with the amount of work it takes!)

The book-keeping also took on a major change. A part-time paid book-keeper (Judy Erskine) was taken on, which, to all concerned, was a great success. It has given the membership a very clear and detailed picture of the Club's day-to-day and yearly financial picture. After seeing the amount of things that have to be looked after, I am rather surprised none of the previous Club Treasurers hadn't gone mad! A big thank you to Michel Gravel for supervising this transision.

An observation: when the Club was first established, its membership was, for the most part, made up of a whole bunch of people who knew each other and essentially used and treated the island and a big co-operative cottage; with this atmosphere the Club was maintained rather easily with great work parties which seemed to turn into events on the Club's social calender. This was mainly because the members took ownership over every aspect of the Club. However, currently the membership is made up of what I see as groups of people, and there is perhaps less of a communal spirit. This makes it difficult for both getting the work done, which in order to keep costs down, is supposed to be done by the members, and even more difficult for the Social Committee to arrange functions. Perhaps this is just evolution or a function of people having less time to spare or a combination of both. Paul Fydenchuk will be speaking to the "social problems" a bit more in the Rear-Commodore's report. The Board will be making further efforts to find out exactly what the membership, as a whole, would like to do at and for the Club.

One thing that has helped the co-operative spirit on the work side was the reinstatement of the various Work Crews. I would like to thank Henry Sano, Malcolm McHattie, and Bob Willson for looking after the Clubhouse, the Islands and the Harbour respectively.

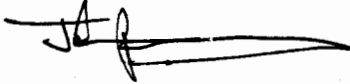
Although turn-out at the social events was, at times, poor. A tremendous amount of effort went in to each event. I would like to thank Paul Fydenchuk and Beth MacPhie for coordinating, preparing, cooking, (and myself for tasting). everything.

A big thank you to Evelyn Ironside who is stepping down after two years as Masthead Editor and Communications Officer. As you may have read in the last Masthead, her life was made a wee bit more complicated(?) busy! with the arrival of her son Kyle Charles at the end of the season. I can sympathize, as well can Judy Erskine, our book-keeper, as both of us also had little boys to play with (well, actually in my case Lee Anne had ours, but I had a little bit to do with it!).

The Junior Program was its usual success thanks to its great staff. A big tip of the hat to Paul Harvey and the members of the Junior Program Committee for all their work.

And last but certainly not least, I would like to thank the managerial staff, Jeremy Dolgin and Sarah McHattie, for looking after the islands and all the things on and around them.

I wish the membership a great winter season.

A handwritten signature in black ink, appearing to be 'JP', followed by a long horizontal line that tapers to the right.

John Pomeroy

1992-1993 TREASURER'S REPORT

1992-1993 was a year of transition for the financial management of the club. At the 1991-1992 Annual General Meeting, it was agreed to hire a bookkeeper to assist the new treasurer in handling the club's financial matters. As a result, Judy Erskine was retained in early 1993 to become the club's bookkeeper. Under the new treasurer's direction, the following key milestones were achieved:

- A computerized bookkeeping system was developed to suit the club's needs; the development of this system took until mid-summer at which time a budget and budget monitoring program was developed.
- These efforts have made possible the preparation of a budget for 1993-1994 to be submitted for approval at the 1992-1993 annual General Meeting -- a first for the club!

1992-1993 FINANCIAL STATEMENT

The club's cash balance is approximately \$5,300 at year end. This compares to a cash balance of approximately \$12,600 a year ago. Reasons for the reduction in our cash reserves are as follows:

- repayment of member's loans (\$2,500)
- new crash boat (\$3,500 -- approved for expenditure in 1992)
- expenditures for the junior program exceeding revenue (\$3,900)
- miscellaneous expenditures such as the beer fridge (\$1,100) and the boom logs (\$1,200)
- director's liability insurance (\$1,000).

Approximately one half of the above expenditures were covered by the new members' initiation fees. The remaining expenditures were taken from cash reserves. Many of these costs however are of a one time nature and will not occur again. Similarly, it is not expected to be possible to achieve the same revenue next year from new member's initiation fees. Consequently a budget for next fiscal year has been developed and will be strictly adhered to. Any significant increases in expenditures will require approval at a members' general meeting.

FINANCE CREW

The Finance Crew was not active in 1993 due to the efforts required by the bookkeeper and the treasurer to develop the accounting and budget tracking systems. 1994 will see the need to reactivate the Finance Crew and to begin investigating major issues such as previous proposals for restructuring ownership of the club.

MEMBERS' LOANS

Due to the efforts of the previous treasurer--Georgina Pickett--it has been possible to confirm the amounts owed to members. These loans now stand at \$4,500 following repayment of \$2,500 in 1992-1993. An additional \$1,000 is expected to be repaid next year and has been included in the budget.

MORTGAGE--BANK OF MONTREAL

The club's loan with the Bank of Montreal has been renegotiated for one year. Details include:

- \$12,500 principal owing
- 5 year repayment schedule
- \$208.33 per month principal repayment
- interest at prime (currently at 5.5%) plus 2.5%
- \$1,000 estimated interest for 1994.

GOODS AND SERVICES TAX

Due to projected revenues in excess of \$30,000 for 1993-1994, the club will begin charging G.S.T. and P.S.T. on all club activities and membership fees and services effective immediately. The junior program is however exempt from these taxes.

STRATEGIC PLAN

The Finance Committee will begin investigating the implications and necessary actions required to "convert by 1996 ownership in the Club by replacing the current initiation fee with a transferable ownership right..."

1994 BUDGET

A budget for fiscal year 1993-1994 is being tabled at the AGM. Once approved it will be the Board's responsibility to manage it accordingly. Any significant discrepancies will be brought to the attention of the membership at a special General Meeting.

The 1993-1994 budget is targeting to break even. In order to do so membership fees will have to be increased. Proposed rates for 1993-1994 (excluding taxes) are as follows:

- family memberships--\$365
- adult memberships--\$225
- retaining memberships--\$35
- intermediate memberships--\$150
- family or adult initiation--\$450 (\$500 over two years)
- intermediate initiation--\$100

BY-LAW REVISION

Fundamental changes have occurred in the way the club is managed over the last year due to the hiring of a bookkeeper and to the development of a budget for 1993-1994. Consequently there is a need to modify the Club's by-laws in order to more closely reflect this situation. As a result the following modification to the by-laws is proposed:

ARTICLE 6 - FISCAL YEAR AND FINANCIAL MATTERS (PARAGRAPH 6)

Existing text:

No commitment exceeding \$50 shall be made on behalf of the Club without approval of the Finance Committee and no commitment shall be considered for approval save one arising from an activity duly authorized by the Board of Directors. No commitment exceeding \$1,000 shall be made on behalf of the Club without Members' approval voted at a general meeting.

Proposed text:

No commitment exceeding \$100 shall be made on behalf of the Club without approval of the Treasurer and no commitment shall be considered for approval save one arising from an activity duly authorized by the Board of Directors. No commitment exceeding \$2,000 shall be made on behalf of the Club unless such an expenditure has been budgeted for and approved at an Annual General Meeting. An unforeseen commitment exceeding \$2000, not included in the budget, requires approval prior to expenditure voted at a general meeting.

Respectfully submitted,
Michel Gravel

VICE-COMMODORE'S REPORT - 1993

- Based on the general comments of parents, campers and junior program staff the Junior Program Crew concludes that the Program continues to be a success. The program is well received by the membership that makes use of it and it is particularly liked by the non-members who have had their children participate. Given the success and acceptance of the program the Crew feels that the program structure should remain fairly consistent. Still, we hope to be able to bring some change and improvement to the Program such as targeting activities more specifically to different age groups. For example, with the help of the CYA, we were able to hold a windsurfing day this past Summer, which was very well received.

- The quality of the Program is directly attributable to our staff and our core of volunteers. On staff this past summer were:

Kristin Drysdale and Adam Welsh who shared responsibility for program management;

Instructors - Ellen Lauder, Josh Cohen, and Sara McHattie;

Assistant Instructors - Chris Millen and Jesse Cohen.

We had several non paid assistants and we had much help from parents and others who gladly gave of their time just to be on the Islands with such an enthusiastic, dynamic group of young people. On behalf of the Junior Program Crew I would like to thank all these people.

- The Junior Program Crew continues to be active in planning and overseeing the Program. This past year leadership of the Crew was taken on by Janet Millen. Other key participants were Nini Cohen, Roger Dupuis, Jane Gravel, Mette Lockwood, Marilyn Major, Len Max, Catherine Morrisson, Judy White and Lee Anne Johnston. I know this group is readying itself to again take up the challenge and prepare for Summer 1994. Any new members (or old members) interested in participating please contact Janet Millen or your Vice-Commodore.

- This past Summer saw the Program lose about \$ 4,000. Although our expenses were right on target, we reduced our maximum enrolment and saw a reduction in revenue of about \$ 5,000. The Crew's commitment remains to a Program that is at least self financing - there should be no subsidization by general revenues. The past two year's have seen surpluses totalling about \$ 3,000 so that over a time span of longer than one season we are not far off our mark. As demonstrated in the 1994 budget the Crew will steer towards the proper combination of revenue and expenditure to return to waters not coloured red.

- People are drawn to the Junior Program because it is fun to be a part of the process whereby young people enhance their sailing, swimming and life experience skills. This is the Junior Program's main purpose but the Program does benefit the entire membership. As stated by Lee Anne in her report for last year, "the success of the Junior Program over recent years has benefitted the Club by helping us build a firm membership base". In addition, several of our staff members have developed through our own Program and are now able to be employed by the Club - a nice way for our Club to function.

- In my first year as Vice-Commodore, I have noticed that there appears to be two camps functioning - the summer camp and the camp of members who do not have children in the Program. There seems to be a persistent WE/THEY attitude vis a vis equipment and club use, environmental impact, staff allocation, and the like. Over the second year of my term I would like to work towards better understanding this situation and if possible, help to foster an environment of mutual respect. Any comments that members may have along these lines would be welcomed.

Respectfully submitted,

Paul Hanvey

Rear Commodore's Report

The Rear Commodore hereby declares the GRYC 1993 season a success! For those unfortunates who missed the social and cultural events of the season, I shall now recap.

The season of culinary extravagance began at the **Spring Clean Up**. The focal point was the GRYC secret recipe soup. This delectable delicacy results from the precise mixture of various cans of soup randomly brought by the participants. The result was completely edible!

The New Members' BBQ was well attended. In addition to meeting the new members, those in attendance enjoyed a most astounding Caesar salad and baked potato. And all of this at a shockingly low price!!

Who could forget the stirring and inspiring sight of our Commodore in full naval dress at the **Sailpast**? And - what a battle that followed!! Not only the Commodore got soaked this year.

The Regatta was left in the capable hands of Nini Cohen and Roger LeClair. Many thanks to them and all others involved. The attendance was not as high as it could have been but hopefully next year the sailors in the club will be sure to book that weekend to defend their waters against the other Clubs, and maybe "talk up" the Regatta to fellow sailors from those other clubs!

Lee Anne Johnston once again looked after the **Triathlon** in a most capable fashion - delicious burgers continuing the tradition.

The day of **Sailorama** was dark, wet, dreary miserable ... BUT, did this deter the Club? NO!! The weather did not stop the hardy participants who went forth to do battle in the prams. Armed only with paddles and rainsuits, these intrepid nimrods withstood the rigors put before them by Graham Parkinson. All emerged from the drizzle with victory in their hearts! How Noble!

What elegance of dining awaited all who attended the **Annual Dinner**!! It was truly a wonderful evening. I am sure all who attended enjoyed it. Thank you to Annette Brand for organizing the group Folk Dance. From my vantage point at the bar, it looked like great fun!!

All events require clean up and dish washing. The Rear Commodore heartily thanks all those who washed, scrubbed, mixed, served and put things away.

An important part of a successful event is having the proper amount of food. Not too little so some are disappointed and not too much so that the limited funds of the Club are wasted. The only way to accomplish this is by getting an attendance commitment from members. So, please, when the phone committee calls regarding an event, try to cooperate with a real yes or a real no. One problem that developed was related to the Annual Dinner. The Club still has to pay the caterer for the meals ordered. Thus a revenue loss occurs if people do not show up. The cooperation of the membership is required to avoid fiscal trauma!!

Thank you again to all who joined in to make our Club such a special and sociable place to be.

Thank you to the crew who organized and served most efficiently.

I look forward to seeing you all in 1994 for more eating, dancing, water fights, and general fun!!

Respectfully Submitted,

Paul Fydenchuk

Fleet Captain's Report

The Fleet

Repair/Replacement

All the lasers and two 420's (not Island Ferry) were taken to Fibron for repairs. All these hulls were in top shape at the beginning of the summer but deteriorated with use over season. A rather elderly 420 was purchased and shall be renamed "Hamish's Folly". This boat will need work before it is up to the rigors of Junior Program use. The fortunate aspect the purchase is that the set of sails it was equipped with are the best in the 420 fleet. A rudder was lost from a 420 during practice dumps (replacement value about \$700.00)

Recommendations

- the fibron boat check-up be an annual event. the amount of use these boats get requires this.
- some system (a board fastened to the laser dock?) to allow drainage without causing the fasteners for the rudder to be stressed each time boats are drained.
- someone knowledgeable be appointed to find possible replacement boats.
- the sale of all craft not actively used in the program
- safety lines be installed on the rudders of the 420's

Interaction with the Junior Program

This is an ongoing problem of accountability, with both weekend users and the Junior Program accusing each other of misusing the boats. The problem was somewhat rectified by hiring a person to be in the pram shack on Saturday and Sunday to monitor boat use and note the shape the boats were left in on Friday.

Recommendations

- continuation of the weekend assistant
- annual colour coding of the club boat parts
- establishment of a "parts store" so that members and juniors are not "borrowing" parts from other boats.
- the Club locates a mast top for Muriel How so that John and Jack will no longer have to fight over the one with the loose rivet in it.
- I recommend that maintenance costs be monitored so that the real cost of the Junior Program may be determined

The Racing Program

The racing program picked up this summer. This was due to new members and juniors joining in, along with much better weather. The start time was a problem as usual, but, if we don't get going by 11:00 A.M. the wind dies on us!

Recommendations

- continue the present schedule
- create more fun races to encourage new members and new sailors
- create a buddie system to have new members and new sailors connect with experienced sailors.

Fleet Captain's Report continued

Lessons

This was the second year of lessons. The turn-out was variable but it did allow new members to get a feel for the boats. Thanks to all the members who kindly volunteered to teach!!

Recommendations

- Keep having lessons!

Regatta

Last year, I did not stress attendance at the R.A. Regatta. As a result, only one GRYC boat was there. In return, our Regatta was poorly attended by R.A. However, those who did attend had an enjoyable time. This year, we managed to get six boats down to the R.A. Regatta and we brought back several trophies!! Hopefully, our interest will be returned by R.A. next year.

Recommendations

- I recommend that our racing calendar always show only the R.A. Regatta on the last weekend in August.
- I recommend that every year a person be delegated to drum up interest and to organize the transportation to R.A.

The Annual Events

Delegation of the annual events lightened the Fleet Captain's load and allowed for creativity on the members part. Thanks to all those who helped out.

Recommendations

- continue the present practice

Trophies

These are an ongoing nightmare and a vital aspect of the racing program. I delegated responsibility for their upkeep and labeling.

Recommendations

- continue the present practice
- redesignate the trophies so new sailors can be acknowledged as well as the regulars.

Secretary's Report

This year saw a concerted effort to conclude the work begun by Sandy Gibb to whittle down the Membership Waiting Lists. Happily, by the time we worked our way through, everyone who had submitted an application, with the required nominations and fees, was admitted.

The **initiation fees** of the dozen plus New Members provided a much-needed boost to the Club's finances. Hence there was no increase in annual dues for the third consecutive year. On the other hand, the Club is essentially now at its maximum size. We again have a waiting list, but we cannot rely on much revenue from initiation fees in the immediate future.

The **Crew Lists** were reviewed this season; every member should be hearing from his/her respective Crew Chief early in the new season.

The annual **membership renewal** process went fairly smoothly in the past year, and further improvements are planned for next year. Members having difficulty paying the full amount were invited to speak to the treasurer and make suitable arrangements for payment. Nearly all members sent in their renewals and fees promptly; only a very few laggards required third notices.

Members' cooperation in the new season is required to:

- provide the dates of birth of all children (since all over 14 "count" as members).
- convert over 19 years old family members, who have become independant, into Adult Members (rare violators who continued to use the Club without paying their fair share were sent polite reminders).
- renew and pay early, so we know by June 1, 1994 how many New Memberships are available.
- pay berthing for all boats, sailboards etc.

Which brings us to the **Sticker Programme**. It was the objective of the Board that there be a GRYC numbered 1993 sticker on every boat/craft on the Islands, indicating that fees had been paid and allowing us to update our fleet list. The Board has been rather lenient in its enforcement of the policy in its first season. The fact is though that the majority who cooperated are subsidizing the minority who have not. This is unfair and the Board intends to see to it that the Manager strictly enforces the 1994 Sticker Programme. Fair notice is given: once the 1994 stickers are mailed out, the Manager will draw up and circulate a list of unidentified property. Unclaimed or rogue boats will revert to the Club, and be available for Members' use or for auction, with all auction proceeds applied to the improvement of the GRYC's own fleet.

Special thanks to Judy Erskine, our hired gun, who managed the computerized membership lists and did a thousand useful things.

Respectfully Submitted,

Warren Major

Masthead Editor's Report

In the past, there has not been an Annual Report from the Masthead Editor. I am writing one this year for two reasons. The first is because there is a proposed Bylaw change regarding this position and I will be unable to attend the Annual General Meeting to express my views regarding this change, the second is because I am stepping down from this position and I would like to say a few words about the challenges and rewards of the "job".

First of all, the position has generally been a wonderful learning experience for me. I knew nothing about computers when I first started and, though I am far from knowledgeable now, at least I don't hold the machines in awe anymore (or was that fear and loathing?!).

The second big learning experience was the workings of the Club itself. Attending Board meetings gives you the chance to hear about all the financial information as well as learn about the history of the Club and the philosophy it was formed with. As a new member a few years ago - new not only to GRYC but to any type of paid membership Club - I had the totally unrealistic expectation that my annual fees should cover everything!! I remember being surprised when I went to my first social event and there was a charge - I had naively thought that fees covered social events as well as everything else!! I don't know if any other new members have been that naive, but, my work with the **Masthead** has certainly opened my eyes to the costs involved in running a Club such as ours. And, I can assure you, no money is spent frivolously! I can't imagine how high the fees would have to go if we lost our spirit to work cooperatively and to go to as many social events as possible, both for the fun and friendship as well as to support the Club!! I understand that the Club fees will be going up this year for the first time in three years. That increase, combined with the shock of having to pay PST and GST will be difficult but I certainly feel that the Club is worth the increase, it's certainly alot cheaper than a cottage and the "neighbours" here are great!!

Learning about how the Club was formed and about how it operates now has been very interesting as well and it has served to encourage me to participate even more - I really even intend to get off my sailboard and into a sailboat one day - hopefully before Kyle is old enough to shame me into it!!

So, all that was to say that anyone interested in the job should find it very interesting and challenging and the learning you gain from it will certainly more than compensate for the work you put in.

Now, on to the proposed Bylaw change regarding having this position become a Board position. Personally, I feel that this is an excellent idea. As the Editor you must attend the Board meetings and it is often difficult (impossible for me) to not express yourself during Board discussions. I often felt somewhat awkward knowing that I was not an elected member but still unable to be a casual observer. Another benefit is, that it would create an odd (or should I say uneven) number of members on the Board which could come in handy if there was ever such a divisive issue that a tied vote, which could now occur, would be impossible. Though I would stress here that in all the Board meetings I attended, the Board members showed great skill in presenting their views and reaching compromises that were satisfying to all!!

However, having stated this, I would like to present two areas of caution that I can see. The **Masthead** should remain a voice for the membership so that a view differing from the Board decision can be expressed by a member willing to write a reasonable, signed article. Although I am not sure if this is ever likely to happen!! - I've been encouraging members to write ANYTHING for the past two years and only two have responded!! Thank you Bob Willson and Malcolm McHattie!!

The second caution relates to the expanded function of this position which is the development and operation of a phone committee. Whoever is elected will need a larger Crew than the current one to be able to cover all these functions efficiently - though it makes perfect sense that the phone committee is a function of Public Relations and Publicity. With a capable and willing Crew available I can see this being a wonderful Board position. As a member of that Crew, I hereby offer my support in whichever area the new Director feels I will be most useful!

Looking forward to meeting the next editor! May all the Members have a fabulous winter and I'll see you all at Spring Clean-up!

Respectfully Submitted,
Evelyn Ironside

Clarification/Revision of Bylaws

Working in his role as Secretary, Warren Major has put together this extensive list of proposed bylaw clarifications/revisions for the Annual General Meeting.

1: Revision as proposed in the Treasurer's Report. To recap:

Article 6 - Fiscal year and Financial Matters (Paragraph 6)

Existing text:

No commitment exceeding \$50 shall be made on behalf of the Club without approval of the Finance Committee and no commitment shall be considered for approval save one arising from an activity duly authorized by the Board of Directors. No commitment exceeding \$1,000 shall be made on behalf of the Club without Members' approval voted at a general meeting.

Proposed text:

No commitment exceeding \$100 shall be made on behalf of the Club without approval of the Treasurer and no commitment shall be considered for approval save one arising from an activity duly authorized by the Board of Directors. No commitment exceeding \$2,000 shall be made on behalf of the Club unless such an expenditure has been budgeted for and approved at an Annual General Meeting. An unforeseen commitment exceeding \$2,000, not included in the budget, requires approval prior to expenditure voted at a General Meeting.

2: Membership: Number of Club Members

Article 3:B

Presently reads:

"Membership shall be limited to a maximum of 250 members. A member for the purpose of counting shall be anyone 14 years of age or over."

Proposed addition:

Retaining members and Honorary members are not counted in the 250.

3: Types of Membership: Charter and Senior Membership

Article 3:l

Presently reads:

"Charter Members: Adult or Family members who were in good standing as of December 31, 1967 and have loaned the club \$100 as a condition of membership. A Charter Member, upon expiration of membership and written request, shall have any loan refunded, less any unpaid charges, provided Club Membership is restored to the number enrolled at the time of expiration."

Commentary:

No further Charter Members can be created. There are no outstanding \$100 loans shown on the books.

Conclusion:

Delete this category.

4: Article 3:1 further reads

"Senior Membership: extended to persons 65 years of age or older who have been members of the Club for a minimum of five years to retain voting member status but pay a reduced membership fee."

Commentary:

The Board of Directors has had difficulty setting an appropriate fee (or fees)

Recommendation:

Delete this category.

5: Voting

Article 9:2

Presently states:

"Voting members are Senior Members or Family Members with Senior Member privileges according to Article 4".

Commentary:

When the Membership categories in Chapter 4 were last revised, the corresponding changes to Article 9 were overlooked. Also, Article 4 promises "the privileges of Membership "to Honorary Members".

Recommendation:

Article 9:2 be amended to read: Voting Members are Honorary, Adult, and Family Members over 19 years of age.

6: Gaining Membership

Article 3:C

Presently reads:

"Priority should be given on the following basis:

- 1: Grown up children of family memberships.
- 2: Local residents with boats (sailboats, sailboards, canoes, kayaks)
- 3: Local residents without boats.
- 4: Others with boats.
- 5: Others."

Commentary:

It has been suggested to the Board that the Club emphasize sailing when admitting new members.

Recommendation:

Reverse criteria 3 and 4.

7: Intermediate Membership

Article 3:3

Commentary:

The Club currently has zero Intermediate Members. Article 3:3 states that "a person may only be a member if that person....undertakes to pay an Initiation Fee in an amount to be determined by the Board of Directors" Since an Initiation Fee is a prerequisite of Membership, the Board proposes to set an initiation fee for intermediates, at a reduced rate. (If the Intermediate goes on to an Adult Membership, no further initiation fee is applicable.) The Board would also establish a reduced rate for Annual Membership for Intermediates, barring objection, which would, of course, revert to the regular Adult rate upon the Intermediate reaching Adult Membership age.

8: Officers of the Club

Article 5

Commentary:

This Article specifies who shall be on the Board of Directors, i.e. a Commodore, a Vice Commodore, a Rear Commodore, a Secretary, a Treasurer, a Fleet Captain and a Commodore of the Junior/Intermediate Squadron. The person responsible for the Masthead and for Communications must attend Board meetings to get up to date information. As a participant in the meeting, that persons' views and ideas are put forward, however, as an unelected member, that person is not a voting participant in any decisions made. Under the Club's Articles of Incorporation, additional director's can be appointed by the Annual General Meeting.

Recommendation:

Add a new sub-paragraph 5:H as follows:

and a Public Relations and Publicity Director who shall be responsible for the:

- i. editing and distributing of the Masthead and other Club publications
- ii. organizing of phone committees to update membership on Club business
- iii various aspects of communications with Members and the public at large.

The Officer would be elected by majority vote at the Annual General Meeting.

GATINEAU RIVER YACHT CLUB INC.

FINANCIAL STATEMENTS FOR THE YEAR ENDED OCTOBER 31, 1993

UNAUDITED

PART I - STATEMENT OF REVENUE AND EXPENSES

A.	REVENUE	<u>1993</u>	<u>1992</u>
	Memberships		
	Initiation	6,649.99	2,036.83
	Annual	24,250.00	22,527.12
	Facility Fees	3,320.00	2,745.00
	Canteen/Bar	2,067.88	2,021.91
	Miscellaneous		270.58
	Junior Programme		
	Fees	18,660.00	22,346.15
	Other	407.50	1,567.28
	TOTAL REVENUE	<u>55,355.37</u>	<u>54,453.17</u>
B.	EXPENSES		
	Admin./Communications	844.61	797.94 ✓
	Insurance		
	Property	3,604.63	2,868.88 ✓
	Workers' Compensation	212.10	573.73 ✓
	Mortgage Interest	1,403.82	2,016.22 ✓
	Utilities	1,208.63	900.98 ✓
	Salary/Benefits	8,035.74	6,492.72 ✓
	Property Taxes	2,251.30	2,223.03 ✓
	Sailing Programme	2,377.64	1,191.93 ✓
	Bank Charges	110.76	106.13 ✓
	Members' Loan Interest	628.69	1,042.96 ✓
	Repair & Maintenance	4,259.49	2,227.31 ✓
	Bar/Canteen	1,688.14	2,848.90 ✓
	Social (net)	218.00	1,025.01 ✓
	Bookkeeping	2,780.60	
	Miscellaneous	921.72	337.50 ✓
	Junior Programme		
	Salaries/Benefits	17,311.18	15,359.88 ✓
	Other	5,675.93	6,447.29 ✓
	TOTAL EXPENSES	<u>53,532.98</u>	<u>48,750.75</u>
C.	BALANCE OF REVENUE/EXPENSE	1,822.39	5,702.42
	Less: Depreciation	4,870.14	4,801.81 ✓
	CURRENT ACCOUNT BALANCE	(3,047.75)	900.61

PART II - MEMBERS' ASSETS

A. CAPITAL ACCOUNT

(a) REVENUE	<u>1993</u>	<u>1992</u>
All revenues are deemed current	-	-
 (b) EXPENDITURES		
Debt Retirement		
Mortgage Principal	1,134.88	1,215.25
Repayment/Members' Loans	2,500.00	495.13
 Addition to Fixed Assets		
Equipment	4,654.89	544.21
Construction and Additions		950.23

B. SOURCE AND APPLICATION OF FUNDS

(a) Sources		
Operating Surplus	1,822.39	6,023.52
Decrease - Accounts Receivable	55.76	
Increase - Prepaid Items	(358.88)	
Decrease - Accounts Payable	(1,033.56)	
Decrease - Inventory	440.00	
Increase - Prepaid Membership	30.00	
Decrease - Uncashed cheques	(9.00)	
 (b) Applications		
Capital Expenditures	4,654.89	1,494.44
Mortgage Reduction	1,134.88	1,215.25
Repayment of Loans	2,500.00	495.13
Increase/Decrease in Cash	(7,343.06)	2,818.70

C. BALANCE SHEET AS OF OCTOBER 31, 1993

(a) ASSETS

Inventory		440.00
Negotiables		
Bank balance	5,296.06	12,639.12
Receivables	2,878.04	2,933.80
Prepaid Item	358.88	
Fixed Assets		
At cost (126,127.54)		
Less Depreciation (37,750.42)	88,377.12	88,592.37
TOTAL ASSETS	<u>96,910.10</u>	<u>104,605.29</u>

(b) LIABILITIES/EQUITY

Mortgage	12,764.21	13,899.09
Members' Loans	4,500.00	7,000.00
Uncashed Cheques		9.00
Accounts Payable	184.11	1,187.67
Members' Equity	82,509.53	82,509.53
Current Earnings	(3,047.75)	
TOTAL LIABILITY/EQUITY	<u>96,910.10</u>	<u>104,605.29</u>

Gatineau River Yacht Club, Inc.
 INCOME Nov 1, 1992 TO Oct 31, 1993

REVENUE

MEMBERSHIP REVENUE

Initiation Fees	6,649.99
Family Memberships	20,650.00
Adult Memberships	3,330.00
Intermediate Memberships	0.00
Retaining Memberships	270.00
Total Membership Fees	30,899.99

Junior Programme Revenue

Junior Programme Fees	18,660.00
Junior Programme Other	407.50
Total Junior Programme Fee	19,067.50

Other Income

Facility Fees	3,320.00
Canteen/Bar Revenue	2,067.88
Miscellaneous Revenue	0.00
Total Other Income	5,387.88

TOTAL REVENUE

55,355.37

EXPENSE

ACTIVITY EXPENSES

502 Sailing Program	1,189.06
503 Sailing Program Gas	92.65
504 Repairs & Maintenance	1,095.91
506 Bar/Canteen -	1,588.14
508 Social -	218.00
510 Miscellaneous .	946.72
512 Harbour Master Expenses -	1,588.86
514 Clubhouse Expenses	1,493.04
516 Island Expenses	1,177.59
Total Activity Expenses	9,489.99

Junior Program Expenses

522 Wages & Benefits	17,311.18
523 Association Fees	247.50
524 Junior Prog. Other	2,324.92
525 J.P. Boat Maint./Gas	2,713.12
526 Junior Prog. Supplies	390.39
Junior Program Expenses	22,987.11

Other Expenses

530 Wages & Benefits .	7,508.58
531 UI Expense .	93.07
CPP Expense .	0.00
533 WCB Expense .	212.10
534 QPP Expense .	120.44
535 OHIP Expense -	313.65
536 Public Affairs	844.61
537 Bookkeeping .	2,780.60
Other Expenses Total	11,873.05

Property & Admin. Expenses

540 Utilities -	1,208.63
542 Property Taxes .	2,251.30
544 Insurance -	3,504.63
Credit For Days Not Worked	25.00-
550 Mortgage Interest -	1,403.82
552 Members' Loan Interest .	628.69
554 Bank Charges -	110.76
560 Depreciation Expense .	4,870.14
Property & Admin. Expenses	14,052.97

TOTAL EXPENSE

58,403.12

INCOME

3,047.75-
 =====

GRYC - ISLAND, PUBLIC RELATIONS, SAILING, CLUBHOUSE, HARBOUR
Expenses for 1992/93

Acct. #	Actual 1993	Budget 1993
<u>516 Island Crew:</u>		
Maintenance	22	\$ 100
Development		400
Boom logs	<u>1156</u>	<u>500</u>
	\$ 1,178	\$ 1,000
	=====	=====
<u>536 Public Relations:</u>		
Masthead	358	\$ 840
Annual Report	<u>487</u>	<u>160</u>
	\$ 845	\$ 1,000
	=====	=====
<u>Sailing:</u>		
502 Association fees	228	
504 Boat repair	1023	\$ 800
504 Sail repair	98	300
502 Trophies	270	400
502 Communications	(124)	200
502 New boat	790	1,000
502 Crash boat ** (<i>included in assets</i>)	3,455	3,500
503 Gas & oil	<u>93</u>	<u>200</u>
** approved in '91 for expenditure in '92	\$5,833	\$ 6,400
	=====	=====
<u>514 Club House:</u>		
Materials	624	\$ 200
Cleaning and maintenance	510	100
Septic tank	<u>359</u>	<u>1,000</u>
	\$1,793 1493	\$ 1,300
	=====	=====
<u>512 Harbour Master:</u>		
Crash boat dock	117	200
Signs for launch	168	50
Main dock (1)	158	150
Private docks (?)	400	400
Crash boat ramp (3)	317	50
Railing for ramp (5)		100
Decals (2)	230	350
Mooring hardware (4)	<u>199</u>	<u>200</u>
() number in brackets denotes priority	\$1,589	\$ 1,950 1500
	=====	=====
TOTAL EXPENSES	\$11,238	\$11,650
	=====	=====

Note: 2/7 of boat repairs are charged to Sailing budget
5/7 of boat repairs are charged to Junior Program budget

GRYC - JUNIOR PROGRAMME

BUDGET - 1993

Acct. #	Actual 1993	Budget 1993
<u>REVENUE:</u>		
414 Fees	18,660	24,075
416 Other	<u>407</u>	
	\$19,067	
	=====	
<u>EXPENSES:</u>		
522 Salaries/Benefits	\$17,311	\$17,011
524 Advertising		70
523 Association Fees	247	110
525 Boat Maintenance/Gas	2,713	750
524 Certificates/Badges	141	500
524 Equipment Rentals		750
524 Manuals/T-Shirts/Year Book	1,350	1,400
524 Staff Dinner	205	100
524 Sleepover Expenses	158	400
524 Friday Lunch Expense	471	720
526 Supplies/Crafts	<u>391</u>	1,000
Total Expenses	\$22,987	\$22,811
	=====	=====
INCOME	(\$ 3,920)	
	=====	